

	Recommendation	Where we are up to	Stage	Cont'
1	That further work is undertaken by the Chief Procurement Officer to ascertain whether the One Council Commissioning Framework can be embedded within existing constitutional arrangements. This could involve a formalised role for Scrutiny.	Contract Procedure Rules have been identified as the main vehicle for incorporating the One Council Commissioning Framework into the Council's constitutional arrangements. The approach will be to embed the framework into existing arrangements wherever possible. The role of scrutiny in the One Council Commissioning Framework will be considered against current guidance and best practice, and will be subject to consultation and a further report.	4	
2	That the Chief Procurement Officer is given responsibility for the successful development of the Category Management approach.	Category Management is a key element of the One Council Commissioning Framework and is a procurement methodology that is advocated as best practice in both the public and private sectors. The RIEP (Regional Improvement and Efficiency Programme) 'Smarter Procurement' work programme has secured funding to develop a regional approach to Category Management and it is proposed that the Council's own approach is developed in tandem. This will allow sharing of regional expertise and resources. The Chief Procurement Officer is the Programme Manager for the RIEP 'Smarter Procurement' work.	4	
3	That Category Management plans for key spend areas are developed by the Chief Procurement Officer. These plans should cover up to a 3 year period and detail what the Council plans to commission in those areas; what resources will be required to commission and manage the arrangements and how efficiencies will be made in those spend areas.	A Category Management approach to procurement will take a more strategic view to improvement across a whole area of expenditure rather than looking at individual contracting arrangements. Taking a Category Management approach will facilitate, short, medium and long term planning of: demand management, contracting strategies, market engagement and management, collaborative and shared service opportunities; supply chain management; efficiency forecasting and realisation; and socially responsible approaches to procurement and commissioning. Procurement Officer supports this recommendation.	4	
4	That a Category Manager is identified for each category, who will be responsible for that category and will engage with the relevant parts of the Council who spend in that category area.		4	

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5	<p>That a 'certificate of competency' is developed and introduced for officers involved in procurement.</p> <p>That contract management is incorporated in the pre-contract phase of all projects and that complex or high risk services also include the development of a Contract Management Plan identifying resources to be assigned to contract management and any training requirements.</p> <p>That a regional approach is taken to addressing capacity and capability problems around contract management, using Yorkshire and Humber's Regional Improvement and Efficiency Plan (RIEP) funding to facilitate improvements.</p>	<p>The RIEP 'Smarter Procurement' work-strand has also secured funding to develop a regional approach to capacity and capability building, a core element of which will be a training programme. Initial research indicates that many of the issues identified in this scrutiny inquiry are common to many of the region's public sector organisations. It is therefore proposed that this recommendation is also progressed in tandem with the RIEP 'Smarter Procurement' work programme.</p>	4	
6	<p>That further discussion and agreement takes place on the most appropriate way forward to influence contractors' employment practices, which promotes our legal equality duties and helps achieve our Equality and Diversity Scheme.</p>	<p>The Chief Procurement Officer will work closely with the Head of Equality to build on the work and best practice already undertaken in this area.</p>	4	